Government of Saskatchewan

Annual Report 1986-87

Saskatchewan Supply and Services

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Letters of Transmittal

Regina, Saskatchewan
December 15, 1987

The Honourable Frederick W. Johnson
Lieutenant Governor of Saskatchewan

Sir:

I have the honour to present herewith the Annual Report of Saskatchewan Supply and Services for the fiscal year ending March 31, 1987.

Respectfully Submitted,

Graham Taylor

Graham Taylor
Minister of Supply and Services

Regina, Saskatchewan
December 15, 1987

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Minister of Supply and Services

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I have the honour to present herewith the Annual Report of Saskatchewan Supply and Services for the fiscal year ending March 31, 1987.

Respectfully Submitted,

Otto Cutts

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Deputy Minister of Supply and Services

Message from the Deputy Minister

Each year brings its own challenge, but this year, the challenge was exceptional. We established the Buy Saskatchewan Agency. With Partnership for Progress, we completed new public facilities and began the transition from a department to a Crown corporation.

The Buy Saskatchewan Agency promotes economic diversification and small business in the province. It encourages Saskatchewan firms to buy from Saskatchewan suppliers.

When creating the agency, Cabinet insisted it be practical, a hands-on approach to diversification. We gave it planning flexibility and positioned it to adapt quickly to varied demands. Since its inception, staff have been busy assisting businesses wanting to expand their Saskatchewan markets.

We've also been busy this year with construction, part of the Partnership for Progress program. We work with our clients and the construction industry to ensure that public facilities serve their purposes at reasonable cost.

In Fort Qu'Appelle we completed a court house and in Rosetown a major highways building. In Melville we finished the head office for Saskatchewan Crop Insurance and built Visitor Reception Centres in four locations across the province.

In Wolseley we built the Lakeside Nursing Home and in Saskatoon, at $24 million, the Parkridge Level Four Care Facility. In Prince Albert we finished the Northern Institute of Technology, a state of the art teaching institute opened in September, 1986.

It was a busy year for everyone in the department. Our regular work load was more challenging because we also had to prepare for the transition from a department to a Crown corporation. In every division we prepared reports, revenue models and strategies for the transition. Each day staff faced change, adapted and moved ahead.

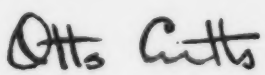
For example, we researched, developed and implemented an invoicing system and a property inventory system. These information systems are essential to managing the new corporation efficiently and economically.

The government's goal in establishing the corporation was clear. We as public sector managers must accept accountability for the decisions we make related to the space and services we use. And government must have the flexibility to pay for capital projects over the useful life of facilities rather than in the years of construction.

I am convinced that a Crown corporation is a good approach to meeting these goals.

We are looking forward to our first year of operation as the Saskatchewan Property Management Corporation. In the year ahead, we will emphasize prudent management of the property portfolio. Our financing capabilities will enable us to play a broader role in the construction of public facilities. We will work to keep the service package we offer our clients up to the tradition of Supply and Services.

This year, 1986-87, was a year to bring out the best in our staff, in energy, in imagination, in judgement. I fully expect that next year we will show the same resolve.



Otto Cutts
Deputy Minister

Buy Saskatchewan and Procurement

Buy Saskatchewan Agency

Working to diversify

Established in 1987 by consolidating various existing programs, the Buy Saskatchewan Agency promotes economic diversification in the province.

The Agency encourages project developers and public sector buyers to consider local firms for supply contracts. It identifies potential Saskatchewan suppliers on projects worth more than $10 million.

It evaluates contract specifications and monitors procurement systems. It even researches Saskatchewan markets. Our business consultants and engineers introduce manufacturers and business people to new product possibilities within this province, matching Saskatchewan demand with Saskatchewan supply.

Buy Saskatchewan is working for economic diversification in Saskatchewan.

Highlights

- helped Saskatchewan furniture manufacturers secure more than $1 million in contracts by introducing new product lines.
- helped three out-of-province firms relocate in Saskatchewan; Douglas Welding, Nardei Fabricators, and Geco.
- helped keep $59 million worth of contracts from leaving the province.
- helped Saskatchewan firms develop 40 new product lines.

Procurement

Buying for Government

The government is one of the biggest buyers in the Saskatchewan market. It buys everything from computer systems to paper clips.

We purchase goods and services through a centralized agency, the Purchasing Agency. To make selling fair and equitable and to keep costs as low as possible, the Purchasing Agency uses competitive tendering.

Procurement has offices in Prince Albert and Regina. Its Supply Agency stocks office supplies and equipment for its clients. Procurement also handles relocating employees, a records management service, and the government's visual identity program. Sales and Salvage transfers government surplus to other departments, or sells to municipalities and the public.

The government is a big buyer and through the centralized buying of goods and services, it's also a big saver. The agency works closely with Saskatchewan suppliers to promote economic development and diversification in the province.

Highlights

- purchased $120 million worth of goods and services.
- developed a computer-assisted purchasing system capable of production and statistical gathering.
- continued our successful supplier and client visitation program to help us better understand the needs of our clients and the capabilities of our suppliers.

(continued on next page)

Central Survey and Mapping Agency

Technology reshapes land information

Central Survey and Mapping is responsible for developing, managing and distributing Saskatchewan's basic survey, mapping and land database systems.

These systems are essential to all land related endeavors. They are important to the petroleum, mining, forestry and agriculture industries. They serve the real estate industry, tourism, small business and the public. They are also important to utilities, to provincial and federal government departments and to urban and rural municipalities.

People from these areas put their trust in the accuracy of these systems and our staff works hard to maintain dependable information. We control planning, system administration and production management. The private sector helps us deliver our program.

We are integrating and modernizing our basic systems into a multi-purpose, digital Geographic Information System. Our clients agree that the province needs such a system, and it should be developed through a co-ordinated effort. The project will also give Saskatchewan's high tech industry a boost.

Highlights

- processed 450 inquiries as part of our Controller of Surveys responsibility for the provincial legal survey system. In addition approximately $2.4 million worth of work was given to private sector consultants on a best cost, best quality basis. The work meets the project needs of individual departments and contributes to the provincial survey system.
- completed the 1:20,000 Photomap series, a five year program, for the subdivided areas of the province. An average of 25,000 copies of this cost effective product are sold yearly. Our mapping distribution centre handled more then 13,000 requests for information and products.
- developed a Geographic Information System document to suit Saskatchewan needs. Two projects underway are: an urban digital mapping program, 80% complete, for Regina and Saskatoon, funded by the two cities, Sask Tel and SaskPower; an upgrade of the Rural Digital Township Coordinate File, a two year program to give clients a full graphic index of the primary survey system to approximately 1:50,000 standards and specifications.

Information Technology Group

Managing technology

On a government wide basis the Information Technology Group provides leadership and expertise in computer systems. It develops strategies, policies and standards to make sure that the departments and agencies systems are the systems they need.

We work with suppliers, we advise them on the needs of clients, we tell them about the procedures and standards they must follow. Through Buy Saskatchewan, we help suppliers find out about new product possibilities in technology.

We work with clients and review requests and supplier submissions. We manage projects, monitoring the delivery of goods and services to avoid cost and time over-runs. We provide on-going support services, long after computer systems are up and working.

Highlights

- developed strategic information management plans for Justice, Executive Council, Provincial Laboratory, Securities Commission and Parks and Renewable Resources.
- helped implement a learning support system at the Northern Institute of Technology, Prince Albert through the special project management services.
- supported the Purchasing Agency and Buy Saskatchewan Agency with technical expertise to meet mandates in information technology.

Realty Division

Managing the province's real estate

This division plans and manages accommodation for government. It evaluates the legal and financial implications of leased space and owned properties to ensure value for money.

This means taking care of the provincial real estate portfolio and acquiring and disposing properties. It also means negotiating leases, setting standards and guidelines and maintaining cost information.

We plan for the future. With all the tools available, long term master plans are developed and implemented. This ensures a close fit between client needs and the accommodations available.

Highlights

- completed an inventory of space in the province to ensure a smooth transition of assets to the Property Management Corporation.
- valued all major government facilities through the use of private sector architects, engineers and appraisers. This information was used to compute the valuation of the entire property portfolio.

Facility Planning and Management Division

Delivering capital projects

This division delivers government occupied facilities and finances construction of public facilities. We liaise with client agencies and deliver services through contracting with Saskatchewan design consultants, contractors and suppliers. And we help our clients identify their accommodation needs.

Major tenant improvements and capital projects are managed here. Tasks include preparation and co-ordination of feasibility studies and design preparation. We have a core of our own trades people we use on projects unique because of timing or security. Through suppliers, we also provide the government's furniture needs.

We are preparing for the new responsibility of capital financing. This includes providing interim and term loan financing to third party public agencies for government approved capital construction of schools, hospitals, universities, nursing homes and other special purpose facilities.

Highlights

- co-operated with Buy Saskatchewan to identify furnishings that could be manufactured by Saskatchewan firms.
- established a process for financing government construction for third party agencies.
- completed construction on several major capital construction projects including the Northern Institute of Technology in Prince Albert.

Operations and Services Division
A service centre

This division is our service centre. We operate and maintain government owned and leased facilities and provide central services for our clients. Part of these services are ground and air transportation.

Agreements with landlords are administered to ensure leased accommodation is properly maintained and operated. These lease clauses are carried out by our staff utilizing local contractors, suppliers, manufacturers and service agencies. Preventative maintenance and energy management are a vital part of our responsibility.

We operate a core of services needed by government. We offer a printing service, a photo-library service and a mail and messenger service.

A fleet of vehicles, ranging from compact cars to medium duty trucks is available, while Air Services supplies air transportation through Executive Air, Air Ambulance and Fire Suppression operations. We also co-ordinate air transport for government people working in northern Saskatchewan.

Highlights

- in April 1987, two CL215 aircraft arrived in Regina, and we are waiting on delivery of two more planes. The aircraft were purchased through a Federal-Provincial agreement for the province's Fire Suppression program.

- signed two venture agreements for energy management in Saskatoon. In both cases, private companies have invested capital toward equipment upgrades and energy management techniques. Costs are recovered over several years through energy savings and this approach is being considered for other properties.

Finance and Administration Division
Integrating financial services

This division provides important centralized services and management information to all areas of Supply and Services.

We provide all the accounting functions within the department. This includes developing accounting policies, maintaining accounting systems, analyzing expenditure information, and preparing financial reports.

We control the corporate operational and financial plans that include integrating financial planning, forecasting and the reporting and monitoring systems needed by management to make decisions.

The division also administers, as a central body, internal space, furniture, parking, vehicles and telephones for the department.

To position the department as a corporation required a major realignment and a shift of emphasis. This involved adding two new functions; Treasury to handle the policy, planning and management of the corporation's cash; Audit Services will review financial processes and systems to ensure internal control and accurate financial records.

Highlights

- developed accountability, authority and responsibility roles appropriate for the operation of a corporation.

- adapted the government revenue and expenditure system to an in-house corporate accounting system (operational April 1987).

Human Resources Services Division
Working with people

We work with department's employees and offer them comprehensive personnel management.

We determine policies for staffing, classification, and performance management. This includes strategic planning, manpower planning and development and succession planning. To fill corporate needs, we offer training programs to help our people reach a satisfying level of competence.

Human Resources administers the two collective bargaining agreements - negotiating the agreements and administering the grievance resolution process. We also administer payroll, including leaves and benefits.

The Trade Union Act, Labour Standards Legislation, Occupational Health and Safety Act, and the Worker's Compensation Act are interpreted in this division.

We implemented Corporation classification plans, with related compensation programs in preparation for the transition. This supports equitable pay principles in classification, and collective bargaining initiatives.

Highlights

- completed preparatory work to establish the corporation and transfer 1400 employees.
- 350 employees finished the Communicating for Effective Work Management program, bringing the total to 850 employees who have completed the course.
- implemented core Training and Development programs for senior, middle, and supervisory levels of management.

Corporate Affairs
Supporting new initiatives

A multi-function division, we manage a variety of programs that support the department's mandate and act as the information centre for the the department.

We promote productivity through branch tours, the Excellence program and special initiatives like Women in Management. The Productivity Improvement branch focuses department activities and provides key indicators of performance.

We co-ordinate and manage the activities of three councils; Directors, Managers' advisory and Employees. These councils are charged with a mandate to improve communication throughout the organization and initiate productivity activities.

Communication provides information to our employees, media, clients, suppliers and the public. We produce newsletters, advertising, media communications and other print material. We also manage trade shows and public relations events.

Internal Audit and Legal are new branches established for the transition to the corporation. Internal Audit assesses financial management controls. Legal, with the Corporate Secretary, provides consultation on legal issues.

Security Services co-ordinates protection of personnel, property and assets for government. It also develops educational programs to encourage and promote safety within the civil service.

Highlights

- produced an executive bulletin for client departments and established an editorial board for the internal newsletter.
- completed 19 public relations events, including official openings, sod-turnings, signing ceremonies and others.
- co-ordinated the draft legislation for the Saskatchewan Property Management Corporation Act.

Information Systems
Technology in action

This division manages computer-based systems for purchasing, office automation, financial information and property inventory. A new responsibility is to help with the strategic planning of province-wide integrated voice/data network.

We also co-ordinate all telecommunication moves, changes and installations. The government directory and the Provincial Government blue pages are published in this division.

We educate our department system users and provide on-going support for computer applications.

Highlights

- developed new computer-based systems to meet the needs of the new Crown corporation. This includes purchasing, office automation and financial information.

- created a new corporate computing group, centralizing Telecommunications, Office Automation and Management Information systems to manage the system needs of the corporation.

Organizational Chart

As of March 31, 1987

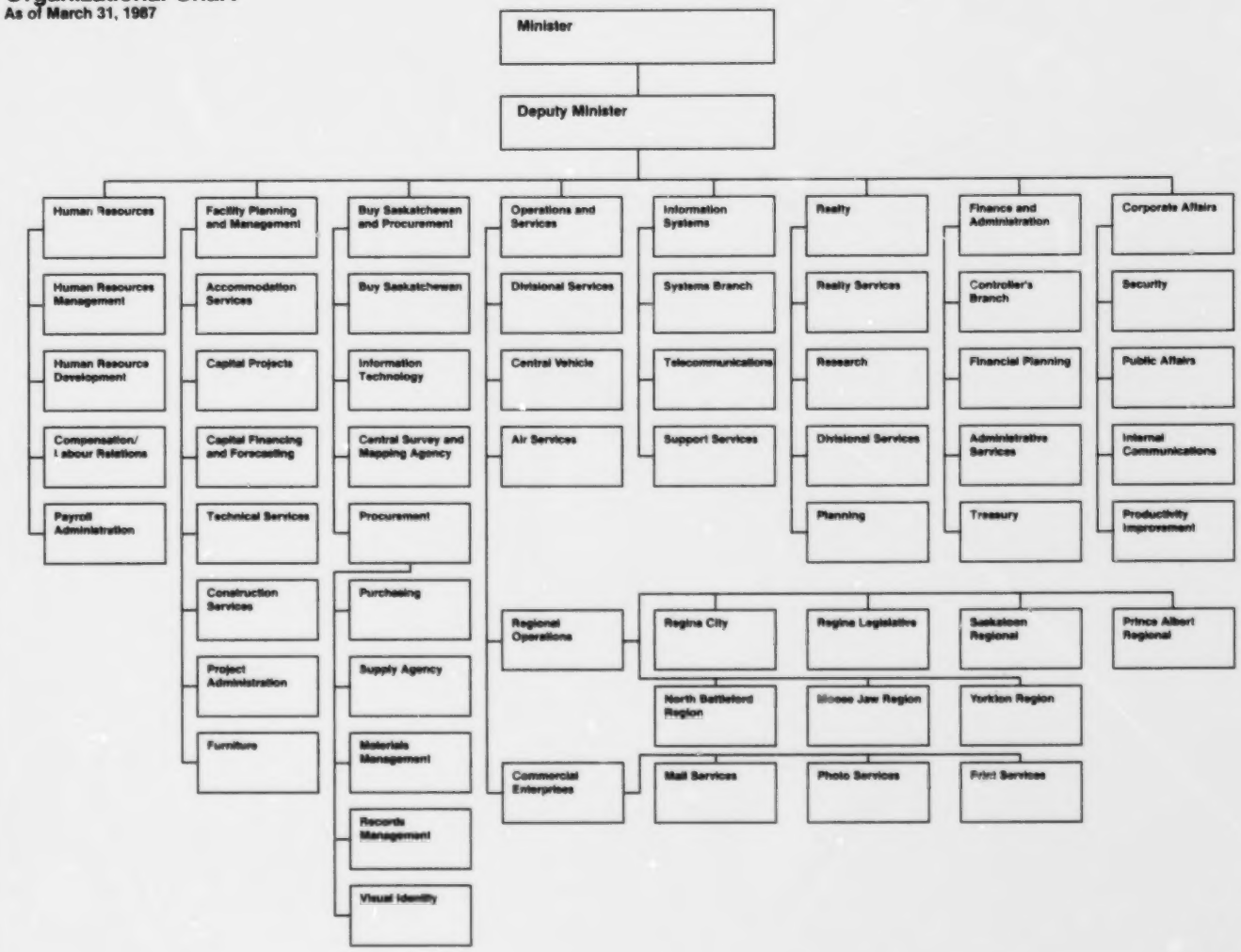


Table 1
Capital Program Expenditures
(All expenditures are in 000's of dollars)

A. This table lists the Capital Program projects to which **Consolidated Fund Expenditures** (Employment Development Agency and Supply and Services) were devoted in 1984/85 and 1985/86. Beginning in 1986/87, all capital expenditures were made by the Saskatchewan Property Management Corporation and are provided only for the purpose of comparison. Others denotes projects in which less than $10,000 was spent in each of the three fiscal years.

Location — Building, Project	1984/85	1985/86	1986/87
Advanced Education and Manpower			
Buffalo Narrows - Repair Depot, Renovations	$ 109	$ –	$ –
La Ronge - Mistasnihk Place Program Furniture, Purchase and Installation	21	–	–
Moose Jaw - S.T.I. 65-Week Program, Renovations	125	27	–
Moose Jaw - S.T.I. Addition, Construction	37	–	–
Moose Jaw - S.T.I. Fire Alarm System and Standby Generator, Upgrading Renovations	143	–	–
Moose Jaw - S.T.I. Roof Repairs	73	–	–
Prince Albert - Northern Institute of Technology, Construction	–	13,770	12,847
Regina - W.I.A.A.S. Winnipeg Street Campus, Program Furniture Purchase and Installation	985	83	–
Regina - W.I.A.A.S. St. John Street Campus, Roof Repairs	–	118	9
Saskatoon - Kelsey Basement, Renovations	112	–	–
Saskatoon - Harry Bailey Aquatic Centre, Renovations	26	49	–
Saskatoon - Kelsey, CAD/CAM Program Renovations	205	–	–
Saskatoon - Kelsey Tower Block, Roof Repairs	31	–	–
Others	3	1	–
Subtotal (Advanced Education and Manpower)	$ 1,870	$14,048	$12,856
Health			
Regina - Provincial Laboratory, Renovations	$ –	$ 37	$ –
Saskatoon - Special Care Facility, Property Purchase	100	–	–
Swift Current - Palliser Hospital, Fire Safety Upgrading Renovations	45	–	–
Swift Current - Palliser Hospital, Air Conditioning System Purchase and Installation	–	179	582
Wolseley - Lakeside Nursing Home, Pre-design Work	71	–	–
Others	–	1	–
Subtotal (Health)	$ 216	$ 217	$ 582
Highways and Transportation			
La Ronge - Airport Hangar Addition, Construction	$ –	$ 617	$ 705
Lloydminster - Weigh Scale, Construction	13	368	45
Moosomin - Weigh Scale, Construction	310	31	–
Piprell Lake - Generators, Upgrading Renovations	21	–	–
Others	5	4	–
Subtotal (Highways and Transportation)	$ 349	$ 1,020	$ 750

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Location — Building, Project	1984/85	1985/86	1986/87
Justice			
Danielson - Correction Camp, Construction	$ –	$ 35	$ –
Estevan - Courthouse, Renovations	–	20	316
Moose Mountain Provincial Park - Young Offenders Program, Construction	–	277	42
North Battleford - Saskatchewan Hospitals, Young Offenders Program, Renovation	–	1364	3489
North Battleford - Saskatchewan Hospitals, Young Offenders Program, Feasibility Study	15	–	–
Northern Work Camp - Living Units	–	–	29
Prince Albert - Correctional Centre, Fire Safety Upgrading Renovations	–	37	9
Prince Albert - Correctional Centre, Expansion	–	–	132
Prince Albert - Correctional Centre, Young Offenders Program, Renovations	–	40	7
Prince Albert - Correctional Centre, Renovations	28	–	–
Prince Albert - Pine Grove Correctional Centre, Fire Sprinkler Installation	129	–	–
Regina - Correctional Centre, Renovations	31	–	–
Regina - Correctional Centre, Young Offenders Program, Asbestos Removal	–	40	–
Regina - Correctional Centre Expansion, Construction	–	–	208
Regina - Courthouse, Preliminary Design for Renovations	158	–	–
Regina - Courthouse, Renovations	28	644	854
Regina - Provincial Court Building, Program Furniture Purchase and Installation	73	155	–
Regina - Paul Dojack Centre, Young Offenders Program Feasibility Study	46	–	–
Regina - Paul Dojack Centre, Site Development Construction	–	24	–
Regina - Paul Dojack Centre, Living Units Construction	–	199	3,218
Regina - Paul Dojack Centre, Trailer Complex Installation	–	197	143
Regina - Paul Dojack Centre, Young Offenders Program, Renovations	–	132	2,084
Saskatoon - Correctional Centre, Renovation	42	–	–
Saskatoon - Correctional Centre, Young Offenders Program, Addition Construction	–	292	28
Saskatoon - Correctional Centre, Young Offenders Program, Fence Construction	–	12	–
Saskatoon - Correctional Centre, Young Offenders Program, Renovations	–	51	45
Saskatoon - Correctional Centre, Expansion	–	–	270
Saskatoon - Kilburn Hall, Young Offenders Program, Basement Renovations	–	24	–
Saskatoon - Kilburn Hall, Young Offenders Program, Renovations	–	568	1,645
Saskatoon - Courthouse, Renovations	–	185	119
Saskatoon - Courthouse, Renovations	170	–	–
Saskatoon - Kilburn Hall, Feasibility Study	28	–	–
Swift Current - Courthouse, Roof Repair Renovations	–	23	–
Wadin Bay - Correction Camp, Construction	–	82	303
Yorkton - Courthouse, Program Furniture, Purchase and Installation	–	13	12
Yorkton - Courthouse Renovations	794	361	70
Yorkton - Provincial Court Building Program Furniture, Purchase and Installation	27	–	–
Others	6	22	–
Subtotal (Justice)	$ 1,575	$ 4,797	$13,023

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Location — Building, Project	1984/85	1985/86	1986/87
Parks and Renewable Resources			
Fort Qu'Appelle, Fish Culture Station, New Ponds Construction	$ –	$ 107	$ –
Fort Qu'Appelle - Fish Culture Station, Renovations	86	–	–
Fort Qu'Appelle - Fish Culture Station, Construction	63	–	–
La Ronge - Forest Fire Control Centre, Design	–	28	481
Pike Lake - Pool and Changehouse, Construction	–	260	–
Others	–	2	–
Subtotal (Parks and Renewable Resources)	$ 149	$ 397	$ 481
Social Services			
Moose Jaw - Valleyview Centre, Renovations	$ 400	$ –	$ –
Moose Jaw - Valleyview Centre, Watermain Replacement	–	539	131
Moose Jaw - Valleyview Centre, Controls	–	–	89
Prince Albert - North Park Centre, Renovations	60	–	–
Regina - Dales House, Renovations	55	–	–
Others	–	2	9
Subtotal (Social Services)	$ 515	$ 541	$ 229
Supply and Services			
Beauval - Valleyview School, Construction	$ 86	$ 21	$ –
Buffalo Narrows - Trailer Units, Renovations	66	–	–
Creighton - Broderick Building, Renovations	–	–	78
Fort Qu'Appelle - Provincial Office Building, Property Purchase	–	95	–
La Ronge - Upper Atco Complex, Roof Repairs	11	–	–
London - Second Ave. Rd. Building, Renovations	–	–	50
Moose Jaw - Kingsway and Five Mile Dams, Construction	78	–	–
North Battleford - Provincial Office Building, Renovations	19	–	–
Regina - Centre of the Arts, Centravac Installation	18	–	–
Regina - Centre of the Arts, Floor Refinishing	29	–	–
Regina - Centre of the Arts, Sound System Upgrading Renovations	13	–	–
Regina - Geological Core Laboratory Addition, Construction	–	–	332
Regina - Legislative Building, Renovations	90	–	–
Regina - Legislative Grounds Powerhouse, Chiller Repairs	–	31	–
Regina - Legislative Grounds, Powerhouse Renovations	–	95	36
Regina - 2340 Albert Street, Renovations	64	207	–
Regina - Museum of Natural History Addition, Construction and Renovations	–	–	185
Regina - Norman Mackenzie Art Gallery, feasibility/design/architectural competition	–	–	419
Regina - Provincial Veterinary Laboratory, Incinerator Maintenance	–	11	–
Regina - South Broad Plaza, Renovations	–	–	43
Regina - S.R.C. Lab Building, Property Purchase	–	–	2,000
Regina - T.C. Douglas Building, Renovations	20	–	–
Regina - T.C. Douglas Building, Renovations	123	–	–
Regina - T.C. Douglas Building, Heating System Repairs	–	26	20
Regina - Revenue Building, Renovations	35	–	–
Saskatoon - R.J.D. Williams School, Fire Safety Upgrading Renovations	100	–	–
Saskatoon - R.J.D. Williams School, Renovations	30	30	–
Saskatoon - R.J.D. Williams School, Sprinkler System Purchase and Installation	–	348	327
Saskatoon - Sturdy Stone Centre, Renovations	41	–	242
Swift Current - E.I. Wood Building, Roof Repair Renovations	–	65	–
Stanley Mission - Church, Restoration	20	13	–
Stony Rapids - Staff Housing Units, Relocation	100	–	–

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Location — Building, Project	1984/85	1985/86	1986/87
Various Location - Furniture Purchase	685	1,069	-
- Preparation of Plans	143	40	-
- Miscellaneous Carryover	53	41	-
Weyburn - Airport, Service Lines Construction	165	-	-
White Spruce - Youth Treatment Centre, Property Purchase	-	-	25
Yorkton - Kuziak, Building, Renovations	34	-	-
Others	33	9	4
Subtotal (Supply and Services)	$ 2,056	$ 2,101	$ 3,761
Tourism and Small Business			
Fleming - Visitor Reception Centre, Construction	$ 80	$ 269	$ 45
North Portal - Visitor Reception Centre, Construction	-	-	34
Various Locations - Visitor Reception Centres, Program Furniture Purchase and Installation	14	-	-
Others	-	1	8
Subtotal (Tourism and Small Business)	$ 94	$ 270	$ 87
Capital Purchase Agreement			
Regina - C.I.C. Building, Property Purchase	$ 2,716	$ 2,844	$ 2,844
Subtotal (Capital Purchase Agreement)	$ 2,716	$ 2,844	$ 2,844
Total (Consolidated Fund - Capital Program)	$ 9,540	$26,235	$32,495

B. This table lists the projects to which **Heritage Fund Expenditures** were devoted in the last three fiscal years.

Location — Building, Project	1984/85	1985/86	1986/87
Cypress Hills Provincial Park - Swimming Pool, Construction	$ 417	$ -	$ -
Total (Heritage Fund)	$ 417	$ -	$ -

C. **This table lists the projects to which Special Projects Fund Expenditures** were devoted in the last three fiscal years.

Location — Building, Project	1984/85	1985/86	1986/87
Cypress Hills Provincial Park - Swimming Pool and Changehouse, Construction	$ 287	$ 535	$ -
Langenburg - Visitor Reception Centre, Construction	-	226	-
Maple Creek - Visitor Reception Centre, Construction	-	440	-
Moose Jaw - S.T.I. Roof Repairs and Coils Installation	-	402	-
Pike Lake - Swimming Pool and Changehouse, Construction	-	481	-
Prince Albert - Equipment Repair Depot, Renovations	-	202	-
Prince Albert - Northern Institute of Technology, Construction	2,814	-	-
Regina - W.I.A.A.S. Winnipeg Street North Campus, Program Furniture Purchase and Installation	322	-	-
Saskatoon - Special Care Facility Property Purchase	489	-	-
Swift Current - Palliser Regional Care Centre, Fire Safety Upgrading Renovations	196	278	-
Total (Special Projects Fund)	$ 4,108	$ 2,564	$ -
Total (All Funds)	$14,065	$28,799	$32,495

Table 2
Tenders Called and Contracts Awarded
April 1, 1986 to March 31, 1987

Tender Opened	Project		Amount ($)
June 27, 1986	**#1860 Regina Subsurface Geological Laboratory, Expansion**		
	Bidders		
	Dura Structures Ltd., Regina	(awarded)	295,314.00
	Graham Construction & Engineering (1985) Ltd., Regina		296,677.00
	Tricor Construction Ltd., Regina		296,700.00
	Omsac Developments Ltd., Regina		297,419.00
July 4, 1986	**#1704 Regina - Paul Dojack Youth Centre, Renovations**		
	Bidders		
	PCL-Maxam, A Joint Venture, Regina	(awarded)	2,003,836.00
	Omsac Developments Ltd., Regina		2,181,979.00
July 4, 1986	**#1825 La Ronge - Forest Fire Control Centre (Fire Cache)**		
	Bidders		
	Whitestar Construction Ltd., Prince Albert	(awarded)	815,700.00
	Hearn Stratton Construction Ltd., Edmonton		807,829.00
	La Ronge Lumber & Electric Ltd., La Ronge		861,550.00
	Berge Construction Ltd., Prince Albert		867,570.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		900,000.00
	Jean Poirier Construction (1980) Ltd., La Ronge		926,700.00
	Bomac Construction (1978) Ltd., Saskatoon		939,960.00
	River North Construction (86) Ltd., Prince Albert		991,871.00
Sept. 19, 1986	**#1828 La Ronge - Hangar, Door Modifications**		
	Bidders		
	Whitestar Construction Ltd., Prince Albert	(awarded)	958,323.00
	Smith Bros. & Wilson Limited, Saskatoon		959,000.00
	River North Construction (86) Ltd., Prince Albert		963,000.00
	Hearn Stratton Construction Ltd., Edmonton		981,618.00
	Berge Construction Ltd., Prince Albert		989,000.00
	La Ronge Lumber & Electrical Ltd., La Ronge		1,009,820.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		1,018,400.00
	Bomac Construction (1978) Ltd., Saskatoon		1,051,782.00
	Noonan Engineering Ltd., La Ronge		1,196,730.00
	Central Canadian Structures Ltd., Fort Whyte, Manitoba		1,500,000.00
Sept. 26, 1986	**#1703 North Battleford - Saskatchewan Hospital, Site Development**		
	Bidders		
	Stuart Olson Industrial Contractors Ltd., Sasktoon	(awarded)	188,928.00
	Graham Construction & Engineering (1985) Ltd., Saskatoon		198,615.00
Nov. 7, 1986	**#2009 Creighton - Broderick Building, Fire Safety Upgrading**		
	Bidders		
	Kadam Construction, Saskatoon	(awarded)	57,819.50
	Whitestar Construction Ltd., Prince Albert		69,785.00
	Bomac Construction (1978) Ltd., Saskatoon		71,368.00
	River North Construction (86) Ltd., Prince Albert		150,000.00

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Tender Opened	Project		Amount ($)
Nov. 28, 1986	#1821 **Moose Jaw - Valley View Centre, Boiler Control Replacement**		
	Bidders		
	Baileys Control, Saskatoon	(awarded)	105,558.00
	Septre Controls Ltd., Regina		107,455.00
Dec. 5, 1986	#2002 **Prince Albert - Provincial Correctional Centre, Living Unit Addition**		
	Bidders		
	Ansco Construction Ltd., Saskatoon	(awarded)	2,285,778.00
	Protask Management Inc., Saskatoon		2,287,313.00
	Dunmac General Contractors, Saskatoon		2,298,565.00
	PCL Constructors Western Inc., Saskatoon		2,311,317.00
	Carlson Constructors, Saskatoon		2,318,870.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		2,329,329.00
	Miners Construction Co. Ltd., Saskatoon		2,343,300.00
	Graham Construction & Engineering (1985) Ltd., Saskatoon		2,345,221.00
	Penn-Co. Construction, Calgary		2,348,603.00
	Selkirk Construction (1983) Ltd., Saskatoon		2,383,000.00
	Boychuk Construction Ltd., Saskatoon		2,383,375.00
Dec. 5, 1986	#2003 **Saskatoon - Provincial Correctional Centre, Living Unit Addition**		
	Bidders		
	PCL-Maxam, A Joint Venture, Regina	(awarded)	2,405,846.00
	Berge Construction Ltd., Prince Albert		2,418,878.00
	Anaheim Construction Ltd., Saskatoon		2,425,000.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		2,426,426.00
	Graham Construction & Engineering (1985) Ltd., Saskatoon		2,454,402.00
	Selkirk Construction (1983) Ltd., Saskatoon		2,457,000.00
	Penn-Co. Construction, Calgary		2,487,782.00
	River North Construction (86) Ltd., Prince Albert		2,496,236.00
	Whitestar Construction Ltd., Prince Albert		2,663,000.00
Dec. 12, 1986	#2008 **Saskatoon - Sturdy Stone Centre, Renovations for Land Titles**		
	Bidders		
	Marathon Construction (Sask.) Ltd., Saskatoon	(awarded)	297,816.00
	Normax Construction Ltd., Saskatoon		316,900.00
	Haid Construction Ltd., Saskatoon		324,000.00
	PCL Constructors Western Inc., Saskatoon		324,311.00
	NHR Construction Ltd., Saskatoon		326,208.00
	Protask Management Inc., Saskatoon		333,033.00
Dec. 19, 1986	#1860 **Regina - Subsurface Geological Laboratory, Lighting Control Renovations**		
	Bidders		
	Dura Structures Ltd., Regina	(awarded)	295,314.00
	Graham Construction & Engineering (1985) Ltd., Regina		296,677.00
	Tricor Construction Ltd., Regina		296,700.00
	Omsac Developments Ltd., Regina		297,419.00

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Tender Opened	Project		Amount ($)
Dec. 19, 1986	#2004 Regina - Museum of Natural History, Renovations Phase I		
	Bidders		
	Graham Construction & Engineering (1985) Ltd., Regina	(awarded)	312,598.00
	PCL Constructors Western Inc., Regina		329,817.00
	Tricor Construction Ltd., Regina		338,900.00
	Omsac Development Ltd., Regina		348,308.00
Feb. 20, 1987	#2001 Regina - Provincial Correction Centre Living Units Additions		
	Bidders		
	PCL-Maxam, A Joint Venture, Regina	(awarded)	5,665,517.00
	Graham Construction & Engineering (1985) Ltd., Regina		5,797,161.00
	Omsac Developments Ltd., Regina		5,844,971.00

Table 3

Building Area Inventory

Usable Area[1] [2] (square metres at March 31, 1987)

Facility Type[3]	Building Inventory		
	Leased	Owned	Total
Auto Parkades	19,970	29,739	49,709
Total Parking Facilities	19,970	29,739	49,709
Electrical/Radio Generation Facilities	70	4,788	4,858
Pumphouses, Bridges, Spillways	0	282	282
Total Building Services/Mechanical	70	5,070	5,140
Correctional Centres	620	22,208	22,828
Courthouses	15,759	20,344	36,103
Rehabilitative Residences	3,398	19,874	23,272
Total Correctional/Justice/Social Program Facilities	19,777	62,426	82,203
Elementary Schools	0	845	845
Research Laboratories	6,461	5,450	11,911
Educational/Residential	632	6,608	7,240
Secondary Schools	0	314	314
Technical Institutes	17,622	123,020	140,642
Total Educational Facilities	24,715	136,237	160,952
Farms/Ranches	0	9,856	9,856
Greenhouses	0	5,039	5,039
Veterinary Laboratory	0	931	931
Total Farm/Agricultural	0	15,826	15,826
Health Centres	4,403	1,591	5,994
Rehabilitation Centres (drug & alcohol)	1,828	0	1,828
Hospital	10,732	82,614	93,346
Residences (health related)	2,487	18,260	20,747
Total Health Care Program Facilities	19,450	102,465	121,915
Air Tanker Base/Fire Cache/Fire Suppression Facilities	464	6,513	6,977
Workshops (carpentry, metalworks, etc.)	230	5,437	5,667
Soils Laboratory	0	9,410	9,410
Equipment Repair Buildings	4,204	26,643	30,8847
Equipment Storage Buildings	1,752	35,087	36,839
Weigh Scale Facilities	0	735	735
Total Industrial Garages/Warehouse Facilities	6,650	83,825	90,475
Office Buildings	132,705	122,272	254,977
Retail Buildings (shopping malls, centres)	165	3,828	3,993
Warehouse (general storage)	16,313	16,660	32,973
Total Commercial Facilities	149,183	142,760	291,943

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Facility Type[3]	Building Inventory		
	Leased	Owned	Total
Auditoriums/Theatres/Churches	0	9,096	9,096
Convention Facilities	0	10,003	10,003
Libraries/Archives	0	736	736
Museum Facilities	0	11,321	11,321
Tourist Facilities	234	1,372	1,606
Recreation Facilities	0	7,821	7,821
Total Recreational/Cultural Facilities	234	40,349	40,583
Apartments	53	2,540	2,593
Residences	2,749	20,875	23,624
Total Staff/Student Housing Facilities	2,802	23,415	26,217
Total (all facility types)	242,851	642,112	884,963

[1] Includes inventory for part-time space.

[2] Area for client use only. Area for public corridors, mechanical and electrical rooms, stairwells, lobbies, elevators and exterior walls is excluded.

[3] Facility type classifications were changed in 1986/87 and therefore, except for the totals, 1986/87 figures are not directly comparable to those listed in previous Annual Reports.

Table 4

Leased Space Costs

Annual Cost Per Usable Square Metre[1]

Facility Type	1985	1986	1987
Office Buildings	$ 160.85	$ 171.76	$ 186.47
General Storage Buildings	43.05	51.58	55.15
Court Houses	165.80	210.13	240.22
Correction and Detention Centres	94.63	84.25	92.27
Educational Institutes	105.34	95.04	110.10
Visitor Reception Centres	81.57	134.32	120.03
Equipment Repair Buildings	66.77	-	-
Equipment Storage Buildings	110.83	60.19	68.28
Hospitals	138.07	137.25	141.09
Laboratory Buildings	52.34	57.33	-
Parking[2]	378.96	389.90	400.90
Compound Storage Facilities[3]	3.86	1.11	2.93
Residential Facilities	44.00	70.43	73.00

1 A weighted average as of March 31st. Figures generally include costs for utilities and janitorial services. Common exceptions to this are correction/detention centres, equipment repair buildings and equipment storage buildings.

2 Parking costs are often included in general space costs. In these cases, for the purpose of this table, parking costs were estimated and separated from the space cost. Costs are in dollars per stall.

3 1986 figure includes leased site service areas.

Table 5

Vacant Building Area

(Usable Area square metres, vacancy duration in months)

The following table lists buildings that contained vacant area during the fiscal year and, for year to year comparison, the area vacant at the particular date of March 31, 1987.

Location, Building Name	Vacancy During 1986/87		Area Vacant at March 31 1987
	Duration	Area	
1. Owned Buildings			
(a) Available for Occupancy			
Buffalo Narrows, Multi-Purpose Bldg.	12	136	136
Fort Qu'Appelle, E.V.C. - Cottage "A"	2	414	414
Gravelbourg, Courthouse	12	93	93
Humboldt, Courthouse & Land Titles	12	34	34
Kerrobert, Courthouse	12	99	99
La Ronge, Mistasnikh Place	12	169	169
Meadow Lake, Terminal Bldg.	12	38	38
Moose Jaw, W.G. Davies Bldg.	12	175	175
Moosomin, P.O.B.	3	17	17
North Battleford, Kramer Place	3	81	0
Regina, C.I.C. Bldg.	3	76	0
Regina, C.I.C. Bldg.	3	336	336
Regina, J. Walter Scott Bldg.	12	131	131
Regina, Revenue Bldg.	6	200	0
Regina, Revenue Bldg.	6	90	90
Regina, St. Chads Centre	12	35	35
Saskatoon, E.A. Davies Bldg.	12	299	299
Saskatoon, Former Land Titles Bldg.	12	24	24
Saskatoon, Sturdy-Stone Centre	4	146	146
Saskatoon, Sturdy-Stone Centre	2	110	0
Saskatoon, Sturdy-Stone Centre	10	154	154
Saskatoon, Sturdy-Stone Centre	3	171	171
Saskatoon, Sturdy-Stone Centre	11	44	44
Swift Current, Courthouse	12	146	146
Uranium City, Athabasca Bldg.	12	1,334	1,334
Uranium City, Dual Warehouse	12	104	104
Uranium City, Loutit Bldg.	12	138	138
Uranium Storage Shed (72)	12	100	100
Weyburn, S.V.R.C.C. - Powerhouse	12	322	322
Weyburn, S.V.R.C.C. - Main Bldg.	12	6,138	6,138
Wynyard, Courthouse	12	60	60
Yorkton, Kuziak Bldg.	1	78	78
(b) Held for Development			
Creighton, Broderick Bldg.	4	212	212
Creighton, P.O.B.	4	241	241
North Battleford, Comm. Corr. Centre	12	1,684	1,684
Regina, Anson House	12	289	289
Regina, Bishops' Court	12	461	461
Regina, Harding House	12	400	400
Regina, Synod House	12	39	39
Yorkton, Youth Training Centre	6	21,888	21,888

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Location, Building Name	Vacancy During 1986/87		Area Vacant at March 31 1987
	Duration	Area	
(c) Held for Disposal			
Green Lake, P.O.B.	12	183	183
Hudson Bay, Radio Station	12	60	60
Moose Jaw, Old Wool Mill Bldg.	12	3,896	3,896
Prince Albert, Radio Station	12	76	76
Regina, 1150 Rose Street	12	1,894	1,894
Rosetown, Old Equipment Repair Depot	10	993	993
Saskatoon, Sanatorium - Main Bldg.	12	1,320	1,320
Saskatoon, S.R.C. Main Bldg.	12	150	150
Sedley, Roy Wilson Centre	6	968	968
Wolseley, Old Courthouse	7	247	247
Subtotal Owned Building Vacant Area at March 31, 1987			46,026
2. Leased Buildings			
(a) Available for Occupancy			
La Ronge, Portable Gateway School	12	253	253
Leader, Leader Plaza	12	41	41
Lloydminster, New P.O.B.	3	43	43
Nipawin, McNiven Bldg.	12	57	57
Prince Albert, Dual Warehouse	12	350	350
Prince Albert, McIntosh Mall	3	43	0
Regina, Bank of Montreal Bldg.	2	229	229
Regina, Canadian Bldg.	12	148	148
Regina, London Life Bldg.	2	236	236
Regina, Palliser Square	12	200	200
Regina, Saskatchewan Place	2	70	0
Regina, South Broad Plaza	12	100	100
Regina, S.E.D.C.O. Bldg.	3	1,680	0
Regina, S.E.D.C.O. Bldg.	6	800	0
Regina, S.U.M.A. Bldg.	1	170	0
Regina, T.D. Bank Bldg.	12	353	353
Regina, T.D. Bank Bldg.	6	400	0
Regina, T.D. Bank Bldg.	6	800	800
Wolseley, Perly Block	12	18	18
(b) Held for Development			
Regina, M.L.T. Bldg.	6	550	550
Subtotal Leased Building Vacant Area at March 31, 1987			3,378
Total Owned and Leased Building Area Vacant at March 31, 1987			49,404

Table 6

Space Inventory by Agency

The figures shown are the total areas allocated throughout the Province in hundreds of square metres at March 31, 1987. The inventory was not completed in some remote areas and therefore was estimated.

	Total Allocated Usable Building Area
A. Department of Supply and Services Direct Responsibility	
(1) Departments	
Advanced Education and Manpower	1,291.1
Agriculture	193.5
Consumer and Commercial Affairs	30.2
Co-operation and Co-operative Development	4.0
Economic Development and Trade	22.5
Education	161.2
Energy and Mines	123.3
Environment and Public Safety	49.7
Executive Council	1.1
Finance	23.2
Health	858.6
Highways and Transportation	679.9
Justice	813.9
Human Reources, Labour and Employment	72.3
Legislation	3.9
Parks, Recreation and Culture	640.4
Provincial Secretary	126.4
Revenue and Financial Services	60.3
Rural Development	40.6
Science and Technology	24.9
Social Services	726.7
Supply and Services	16.7
Telephones	3.2
Tourism, Small Business and Co-ops	59.4
Urban Affairs	25.9
Subtotal	6,052 9
(2) Boards, Commissions and Corporations	
Agricultural Credit Corporation of Saskatchewan	23.4
Community Colleges (Various)	67.4
Criminal Injuries Compensation Board	0.5
Health Region #1 Board	2.4
Highway Traffic Board	12.7
Indian and Native Affairs Secretariat	0.9
Law Reform Commission	2.4
Local Government Board	2.2
Municipal Employees Superannuation Commission	1.1
New Careers Corporation	9.9
Northern Affairs Secretariat	5.9
Office of the Ombudsman	3.7
Public and Private Rights Board	0.7
Public Service Commission	25.3
Rent Appeal Commission	0.2
Saskatchewan Alcohol and Drug Abuse Commission	46.9
Saskatchewan Archives Board	19.3
Saskatchewan Assessment Management Agency	20.1
Saskatchewan Beef Stabilization Board	2.7

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	Total Allocated Usable Building Area
Saskatchewan Farm Ownership Board	1.1
Saskatchewan Grain Car Corporation	0.7
Saskatchewan Housing Corporation	11.5
Saskatchewan Human Rights Commission	4.4
Saskatchewan Lands Allocation Appeal Board	0.4
Saskatchewan Legal Aid Commission	32.3
Saskatchewan Library	26.3
Saskatchewan Medical Care Insurance Commission	23.4
Saskatchewan Police Commission	0.8
Saskatchewan Property Management Corporation	439.0
Saskatchewan Research Council	119.3
Saskatchewan Water Corporation	16.9
Surface Rights Arbitration Board	1.5
Teachers' Superannuation Commission	2.7
Subtotal	928.0
(3) General and Physical Plant	
Parkade	497.1
Leased Unused Occasional Area	3.8
Not Leased Unused Occasional Area	113.8
Vacant Building Area	494.0
Current Allocation Area	13.1
Subtotal	1,121.1
B. Leased to Others	
(1) Provincial Government Agencies, Boards, Commissions and Corporations	
Community Colleges (Various)	67.4
Liquor Board of Saskatchewan	7.9
North-Sask. Electric Ltd.	1.7
Provincial Auditor	10.2
Saskatchewan Computer Utility Corporation	20.1
Saskatchewan Crop Insurance Corporation	34.2
Saskatchewan Government Insurance	2.3
Saskatchewan Mining Development Corporation	32.9
Saskatchewan Power Corporation	29.9
Saskatchewan Telecommunications	6.9
Saskatchewan Transportation Company	1.8
Workers' Compensation Board	9.6
Subtotal	224.9
(2) Federal Government Agencies, Boards, Commissions and Corporations	
Employment and Immigration Canada	0.8
Environment Canada	0.5
Farm Credit Corporation (Canada)	1.6
Health and Welfare Canada	0.7
Public Works Canada	2.8
Subtotal	6.4

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	Total Allocated Usable Building Area
(3) Non-Profit Agencies or Organizations totally or partially funded by Municipal, Provincial or Federal Governments	
Association of Metis and Non-Status Indians	2.0
Canadian Union of Public Employees	0.4
Cities (Various)	27.1
Diocese of Qu'Appelle	1.4
Green Lake Day Care Centre	0.6
Hospital Boards (Various)	221.7
Idylwyld Child Care Co-operative	3.8
Kamsack School Divison	0.4
Kerrobert School Unit	1.8
Lakeshore Tennis Club	1.4
Saskatchewan Centre of the Arts Board	84.6
Southeast Regional Library Board	7.4
Town of Shaunavon	2.5
University of Regina	55.6
University of Saskatchewan	5.6
West Central Crisis Centre	0.1
Western Development Museum	39.8
Weyburn Lions Club	0.6
Youth Unlimited	2.7
Subtotal	459.5
(4) Retail and Other Private Sector Tenants	56.8
Total (Supply and Services Responsibility and Leased to Others)	8,849.6

Table 7

Realty Contracts in effect at March 31, 1987

This table lists the number and type of realty contracts (ie. those involving buildings and/or land) administered by Supply and Services.

Type of Contract	Number of Contracts		
	Expenditure	Revenue	Total
Private Leases	196	61	257
Joint-Use Leases	29	50	79
Joint-Venture Leases	15	0	15
Month-to-Month Leases	41	11 *	52
Part-Time Leases	178	0	178
Property Sales	0	11	11
Utility Agreements	3	18	21
Total	462	151	613

* Includes six Private Leases and five Joint-Use Leases

Explanation:

Private Leases are leases for full-time accommodation between the department and the private sector.

Joint-Use Leases are leases for full-time accommodation where the landlord is another provincial government agency.

Joint-Venture Leases are leases for full-time accommodation made between the province (as tenant) and a municipality (as landlord). Rental payments are prepaid to provide available capital for the construction of new facilities.

Month-to-Month Leases are those agreements made with the department that at any time are subject to expiration upon either party giving one month's notice.

Part-Time Leases are those contracts in effect for intermittent tenancy by the department's client agencies (usually for periods of one to seven days per month and usually for accommodation in rural communities).

Property Sales are contracts for single or multiple sales (under a single contract) that have been transacted during the fiscal year.

Utility Agreements are agreements that allow for the payment of utilities or utility services (heating fuel, electrical power and sewer and water services).

Table 8
Value of Purchases ($000's)

	1984/85	1985/86	1986/87
Firm Orders	$ 50,055	$ 48,264	$ 47,009
Standing Orders	55,229	56,212	54,610
Delegated Authority	13,178	12,137	13,738
Emergency Purchases	693	620	665
Printing	7,496	8,912	9,399
Total	**$ 126,651**	**$ 126,145**	**$ 125,421**

Table 9
Sales and Salvage Revenue

	1984/85	1985/86	1986/87
Government Vehicles	$2,557,000	$2,725,000	$2,980,256
Heavy Equipment	6,216,000	1,195,000	1,115,683
Miscellaneous	680,000	242,000	288,811
Total	**$9,453,000**	**$4,162,000**	**$4,384,750**

Table 10
Supply Agency

	1984/85	1985/86	1986/87
Inventory	$ 672,653	$ 683,678	$ 880,000
Items Stocked	586	640	750
Requisitions Processed	8,962	10,116	12,000
Sales including W/P	$2,974,000	$3,892,000	$6,000,000

Table 11
Materials Management

	1984/85	1985/86	1986/87
Inventory	$ 666,216	$ 789,161	$ 689,645
Items Stocked	3,250	3,200	3.600
Sales From Inventory	$2,308,000	$3,040,000	$4,109,554
Sales Non-Inventory	$1,628,000	$1,738,000	$1,865,838

Table 12
Offset and Xerographic Printing (000's)

	1984/85	1985/86	1986/87
Impressions	28,180	29,686	28,661

Table 13
Photo Reproduction and Dry Printing

	1984/85	1985/86	1986/87
Diazo (square feet)	557,730	546,400	403,606
Microfilm Processing (rolls)	3,312	5,781	4,133
Photo Reproduction (square feet)	46,800	44,100	32,791
Xerox (linear feet)	45,355	27,221	56,479

Table 14
Full-Maintenance and Non-Maintenance Vehicle Statistics

	1984/85	1985/86	1986/87
Full Maintenance			
Average Number of Vehicles in Use	2,913	2,935	2,916
Fuel Consumption in Litres	10,908,656	11,072,737	10,397,120
Kilometres Driven	67,349,076	70,509,520	69,614,274
Litres per 100 Kilometres	16.20	15.70	14.90
Non-Maintenance			
Average Number of Vehicles in Use	1,832	2,090	1,707

Table 15
Revenue ($000's)

	1984/85	1985/86	1986/87
Federal Government contribution	$ 168[1]	$ 42[2]	$ 74
Federal Government sales tax rebate	82	283	16
Miscellaneous	5,559	1,798	2,574
Property, buildings and other rentals:			
Private Agencies	967	599	483
Public Agencies	2,397	3,282	2,682
Sale of Property	75	24,593[3]	411
Recovery of grounds maintenance, steam and electricity from South Saskatchewan Hospital Centre	210	193	187
Total	**$ 9,458**	**$ 30,790**	**$ 6,427**

[1] Includes: cost-sharing for fire halls and equipment; Metric Conversion Centre; Federal contribution towards preservation of Holy Trinity Church at Stanley Mission; conversion rebate for oil to propane; and C.A.P. cost-sharing on Valley View Maintenance.

[2] Includes: cost-sharing under Northlands Agreement; C.A.P. cost-sharing on Valley View maintenance; and metric conversion.

[3] Includes $23,881 for sale of capital works in progress to Saskatchewan Property Management Corporation.

Table 16
Ordinary Expenditures ($000's)

	1984/85	1985/86	1986/87
Finance and Administration	$ 3,868	$ 4,125[3]	$ 3,620[5]
Personnel Administration	432	1,295[3]	1,076[5]
Facility Planning and Management	4,652[1]	4,504[1]	4,524[1]
Payment to Wascana Centre Authority	2,120[2]	–	–
Operations and Services	875[4]	855[4]	843
Purchasing Agency	1,868	2,197	3,522
Queen's Printer	312	356	335
Mail and Telecommunications	7,760	9,561	10,351
Photographic Services	339	301	345
Northern Operations	706	699	597
Central Survey and Mapping Agency	1,718	1,567	1,790
Maintenance of Buildings	1,296	1,382	1,724
Operation of Buildings	25,106	26,743	28,209
Renovation of Accommodation	2,493	2,000	2,527
Leased Accommodation	24,624	32,053	35,400
Payment to SPMC	–	–	33,514
Total	**$ 78,169**	**$ 87,638**	**$128,377**

[1] Referred to as Planning and Development in the 1985/86 Annual Report.

[2] Transferred to other Departments in subsequent years.

[3] Reflects the centralization of administrative functions from Tourism and Small Business and Economic Development and Trade.

[4] Referred to as Property Management in the 1985/86 Annual Report.

[5] Reflects the de-centralization of administrative functions from Tourism and Small Business and Economic Development and Trade.

Table 17
Employee Training Courses Completed

Department or Agency	Number of Participants
Supply and Services	
Finance and Administration	124
Building Security	8
Personnel/Human Resources	57
Facility Planning and Management	86
Operations and Services	985
Procurement	133
Information Management	195
Total	**1,588**